

## **MEMORANDUM**

**TO:** Everyone working on the Regeneration Plan

**FROM:** Sir Roy McNulty

**DATE:** 7<sup>th</sup> December 2009

**RE:** The Regeneration Plan Terms of Reference and Timeline

Dear Colleagues

This note is designed to provide greater clarity on some aspects of the regeneration process and the work of Sectoral Working Groups (SWGs) in developing the Mark II Plan.

The Regeneration process we are involved in is unique. It is groundbreaking in many ways, including the mainstreaming of equality, embedding good relations and sustainability, the focus on deliverability, participation and inclusion and the commitment by many to prepare One Plan for the regeneration of Derry~Londonderry. Almost inevitably, issues do arise as to how we are going about this task. Recently concerns have been raised about the sequencing of the steps involved, and I would like to make clear the position of myself and Ilex:

1. We are fully committed to the preparation of One Plan for Derry~Londonderry in line with the agreed mission (Annex 1) and the agreed Terms of Reference, and we are fully committed to mainstreaming equality as also set out in the Term of Reference.
2. Because of the delays in getting the statistical data we need for the Baseline Analysis, we have now changed the previous Timeline so that SWG's will not begin to develop their detailed targeted proposals until the second half of January. The revised timeline for the Plan and EQIA steps is attached as Annex 2.

These revised dates are dependent on getting the relevant statistical data during December. Production of this data is not within our control, and if we don't get what is available this month, the Timeline will need to be revised again.

3. Pending completion of the Baseline Analysis, we also need to be clear about what SWG's should be doing. We all need to avoid reaching

conclusions before we have completed, and considered, the Baseline Analysis. Accordingly:

- The SWGs should not be developing targeted proposals (i.e. initiatives/interventions/actions which they want the Strategy Board to agree to incorporate in the Plan) before they have completed the Baseline Analysis. This Baseline Analysis, in line with the Terms of Reference, will consist of quantitative and qualitative data (Section 75 data, geographic statistics, Citiscope results etc.) and an analysis of existing service provision as well as current and projected economic activity within the particular sector.
- We do not believe that this precludes the SWGs from discussing ideas and context (i.e. possible options for such initiatives/interventions/actions) prior to the completion of the Baseline Analysis. However such discussions must stop short of reaching conclusions or prioritising amongst the ideas being discussed, until these ideas can be evaluated against the objective needs emanating from the Baseline Analysis. We believe that this is a practical and workable approach and is consistent with the Terms of Reference.

Going forward, the latest timetable (Annex 2) shows that SWGs will continue to work on the baseline before developing detailed targeted proposals. This is in line with the EQIA steps and chronology.

The approach we have all agreed in preparing the Mark II Plan allows us to harness the energy and commitment of everyone involved, to create an integrated and inclusive plan. This process will help to bring about the structures and relationships which we will need for the successful implementation of the Plan.

Thank you for your continued support. The time, effort and expertise that you have invested to date is greatly appreciated.

Best Regards



### The Mission

Our Mission is to deliver Renewal – Economic, Physical and Social, building a stronger and more vibrant economy with increased prosperity for our city and region, in ways which ensure that opportunities and benefits from regeneration are targeted towards the most deprived groups in our communities.

In using the words “targeted/targeting” throughout this document we mean that, in developing all proposals for the Mark II Regeneration and Investment Plans, the proposals must demonstrate how they will bring about measurable improvements for those groups who have been identified as experiencing inequality, for example in housing, education, employment, and health.

In seeking to deliver this Mission we recognise:

- (a) that each of the elements set out in the Regeneration Plan framework is an important part of the jigsaw which we must complete if we are to deliver sustainable economic and social development and be able to contribute to, and benefit from, a shared and better future based on equality – in which equality (, as defined by Section 75 (1)), and good relations (as defined by Section 75 (2)) will be watchwords for action.
- (b) nonetheless, although each of those elements is important in its own right, the paramount objectives of this new Plan will be:
  - changing patterns by growing the local economy so that it can provide more jobs particularly targeted at groups identified as experiencing employment deprivation and inequality;
  - promoting equality, in line with the NI Executive’s Programme for Government, our statutory obligations and, in ways which impact positively on the lives of citizens through, for example, improved health, education, housing and employment; and
  - building genuine partnership – based on stronger working relationships, trust and mutual respect.

## Annex 2

### Regeneration Plan Timeline Mapped to EQIA Steps

Week	Date	Regeneration Plan Timeline	EQIA Steps & Chronology
	Up to End November	Baseline Analysis – Quantitative, Qualitative analysis and review of existing service provision. Includes Citiscope, NISRA geographical statistics.  Generate visions, ideas and discussion of issues.	EQIA Steps 1 & 2 - Defining the aim of the policy (Mission) and consideration of available data and research.  Section A (of Chronology) Laying foundations
<b>1</b>	3 <sup>rd</sup> December	SWGs continue working on the baseline, based on data currently available. SWGs generating ideas and discussing issues emerging across sectors.	EQIA Steps 1 & 2.  Section A (of Chronology) Laying foundations
<b>2</b>	11 <sup>th</sup> December	Sustainability Plenary – Tim O’Riordan presentation.	
<b>3</b>	Fri 17 <sup>th</sup> December	Strategy Board Meeting  SWGs continue working on the baseline, visions, ideas and discussing issues.	EQIA Steps 1 & 2.  Section A Laying Foundations
<b>7</b>	15 <sup>th</sup> January	Baseline completed, includes analysis of S75 data, geographic statistics, ward mapping and a review of existing service provision.	EQIA Steps 1 & 2.  Completion of Section A: Laying Foundations – the basis for developing detailed targeted proposals.
<b>8</b>	19 <sup>th</sup> January	SWGs begin to develop detailed targeted proposals.	EQIA Steps 2 & 3.  Start of Section B: Developing Proposals
<b>9</b>	25 <sup>th</sup> January	Plenary on learning from best practice in relation to equality, how we are mainstreaming equality and a Future Search update.	
<b>9</b>	Fri 29 <sup>th</sup> January	SWGs continue to develop detailed targeted proposals and conclude their reports.	EQIA Steps 2 & 3.  Section B: Developing Proposals & start of Section C: Concluding Impact Assessment

<b>Week</b>	<b>Date</b>	<b>Regeneration Plan Timeline</b>	<b>EQIA Steps &amp; Chronology</b>
<b>11</b>	Fri 12 <sup>th</sup> February	Integration Meeting 3 SWGs work on integration of proposals.	EQIA Steps 2 & 3. Continuing Section B: Developing Proposals & start of Section C: Concluding Impact Assessment
<b>13</b>	Fri 26 <sup>th</sup> February	Strategy Board Meeting First Full Draft of Regeneration Plan for Strategy Board. EQIA status report Ongoing participation of residents (S75 focus groups and community enumerators)	EQIA Step 3. Completion of Section B: Developing Proposals & start of Section C: Concluding Impact Assessment
<b>17</b>	By End March	Conclusion of Impact Assessment by SWGs, S75 Focus Group participants and Community Enumerators.	EQIA Step 3. Section C: Concluding Impact Assessment
<b>18-22</b>	March - April	Consideration of mitigating measures and alternative proposals. Amendment of Regeneration Plan to create second draft. Amendments reflected in EQIA Report.	EQIA Step 4. Completion of Section D: Consideration of opportunities for mitigating measures and alternative proposals to be developed.
<b>22</b>	Fri 30 <sup>th</sup> April	Strategy Board Meeting Completed Final Draft of Regeneration Plan, Investment Plan and EQIA, ready for consultation	EQIA Steps 1 – 4 completed. Sections A – D of Chronology completed
<b>23 - 35</b>	May - July	Consult on Plan 12 Week Statutory Consultation Period: Proactively seeking views on the Plan & EQIA	EQIA Step 5. Section E: Public Consultation.
<b>35</b>	July*	Final Amendment Regeneration Plan / Investment Plan & EQIA	EQIA Step 6. Section F: Final Plan: Due regard having been paid to submissions and evidence collated during the Public Consultation.
<b>35</b>	30 <sup>th</sup> July*	Strategy Board Meeting	
		<i>*Note – Final amendment and completion date dependant on outcome of consultation.</i>	